

March 9, 1966

Messrs. Harrington
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Re: Council for Tobacco Research - U.S.A.

A substantial portion of our conference on Monday and Tuesday of this week in Washington was concerned with the adequacy of the staff at CTR. The staff has proved adequate to handle the grants made by the Scientific Advisory Board but it was the general consensus that it is not adequate to handle the special projects suggested by the members.

There was also some thought that since Mr. Hartnett is relatively inactive as the Chief Executive Officer of CTR, it would be advisable to employ a Chief Executive, who would press forward to have the various projects assigned to the proper places and keep track of them. A matter of first importance, however, also seemed to be the necessity of obtaining another person of Dr. Hockett's background and experience to assist in launching the special projects phase of CTR's work.

Dr. Little, Dr. Hockett and Mr. Hoyt attended the conference on Tuesday and we made the latter suggestion to them, after having reviewed the present status of forty special projects. The suggestion was well received, although Drs. Little and Hockett, as well as Mr. Hoyt, felt that the expediency was not so much to have the person head up the special projects section as to obtain the services of another full-time man who could be utilized there and elsewhere. Drs. Little and Hockett readily conceded that with the infusion of additional projects, additional help is necessary. They have been attempting to solve the problem but as yet have been unable to locate the man they need. Several suggestions were made to them as to how this process can be speeded up and it is hoped that tangible progress will soon be made. Mr. Hetsko and I are to be kept in touch with the situation.

F. P. H.

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